



**Calhoun: The NPS Institutional Archive**

---

Faculty and Researcher Publications

Faculty and Researcher Publications

---

2002-12-02

# CCMR Paul Shemella Factsheet

Shmella, Paul

---

<http://hdl.handle.net/10945/43310>



Calhoun is a project of the Dudley Knox Library at NPS, furthering the precepts and goals of open government and government transparency. All information contained herein has been approved for release by the NPS Public Affairs Officer.

**Dudley Knox Library / Naval Postgraduate School  
411 Dyer Road / 1 University Circle  
Monterey, California USA 93943**

<http://www.nps.edu/library>

**Civil-Military Responses to Terrorism  
(MASL # P179018)**

The Center for Civil-Military Relations (CCMR), in partnership with The Center of Excellence in Disaster Management and Humanitarian Assistance (COE), has developed a two-week seminar for mid- to senior-level military officers and civilian officials in combating terrorism. The course is offered as either a regional or a global program. Regional courses will be sponsored by Regional Combatant Commanders and held within the AOR. Programs for global audiences will be conducted in Monterey, CA. Instructional methods will include case-studies in combating terrorism, lectures, discussion periods, and classroom exercises. Each seminar will cover the broad spectrum of combating terrorism issues, with particular emphases on interagency decision-making and international cooperation. The objective of the program is to help government and military decision-makers understand the environment of international terrorism and craft both short- and long-term responses that benefit other nations as well as their own.

The course will be taught in English. Participants must have an ECL score of at least 80, although this is waivable upon request. It will be possible for regional programs to use simultaneous interpretation for course delivery if there is a common language other than English.

This course is conducted in direct support of the 'Regional Defense Combating Terrorism' (RDCT) initiative. All costs will be paid from RDCT funds, in accordance with approved course proposals. Approval for individual course proposals rests with ASD (SO/LIC) (POC is David Radcliffe, 703-692-6681). Execution of RDCT funding has been delegated to DSCA (POC is Mrs. Kay Judkins, 703-601-3719). Program Manager for CCMR is Paul Shemella (831-656-3832).

Current statutory and policy constraints proscribe the inclusion of civilian officials in this course. OSD is in the process of getting the RDCT legislation rewritten so that democratic responses to terrorism can be portrayed properly as civil-military efforts, and taught to civil-military audiences.

**Combating Terrorism  
(MASL # P309069)**

For certain high-visibility countries, bilateral programs in Combating Terrorism will be considered for approval by OSD. These events, where approved, will be executed as 'Mobile Education Teams' (METs), using RDCT funding instead of IMET. Such courses will be of one-week's duration. Administrative requirements for these events will include a main seminar room (hotel or defense college) with up to 50-person capacity, and three smaller breakout rooms. Where necessary, the course will be delivered with simultaneous interpretation into the target language.